



**CITY COUNCIL EXECUTIVE COMMITTEE MEETING
CITY COUNCIL CHAMBERS, THIRD FLOOR, CITY HALL,
#1 CITY HALL PLACE, PUEBLO, COLORADO 81003.**

**MONDAY, DECEMBER 22, 2025
5:30 PM**

Individuals Requiring Special Accommodations Should Notify the City's ADA Coordinator at (719) 553-2295 by Noon on the Friday Preceding the Meeting.

Executive Committee meetings are special meetings of the City Council and are informal Council meetings for the purpose of receiving information and discussion among Council Members; no official action is taken at such meetings. The public is invited to attend, but public comment is generally not received unless otherwise noted.

Agenda

CALL TO ORDER

PRESENTATIONS

- | | |
|---|---------|
| A. VENDOR FEES - PURA | 5:30 PM |
| Cherish Deeg - Interim Executive Director | |
| Kevin Ortiz - General Manager of the Pueblo Convention Center | |
| 15 minute presentation | |
| B. BLIGHT REMOVAL - SECTION 108 LOAN GUARANTEE | 5:55 PM |
| Melissa Cook, Director Department of Housing & Citizen Services | |
| 15 minute presentation | |
| C. AIRPORT RENOVATION | 6:20 PM |
| Greg Pedroza, Director Aviation | |
| 15 minute presentation | |
| D. FORMAL RESPONSE TO FIDUCIARY CONCERNS | 6:45 PM |
| Danny Nunn, Director of Finance | |
| 10 minute presentation | |

ADJOURNMENT



2025 Colorado Aviation ECONOMIC IMPACT STUDY



Individual Airport Economic Impact Report

Pueblo Memorial (PUB)

Pueblo Memorial Airport (PUB), located five miles east of downtown Pueblo, stands as a pivotal commercial service airport under the ownership and operation of the City of Pueblo. Boasting three asphalt runways including those that can accommodate large jet aircraft, the airport strategically positions itself for cross-country traffic and corporate aviation needs. Runway 08R/26L stretches for a length of 10,498-feet and spans 150 feet in width. PUB has over 100 based aircraft and supports more than 170,000 aircraft operations per year. In addition to providing scheduled airline service through Southern Airways Express, the airport's fixed-base operator plays a vital role in the airport's seamless operation, offering essential services such as fueling, maintenance, and passenger amenities. Beyond its primary function of serving commercial flights, PUB supports a wide range of businesses including flight training, commercial and charter airlines, concessions, aircraft/helicopter repair/manufacturing, federal agencies, and a state fire base fostering employment opportunities and economic growth in southeastern Colorado. Pueblo Memorial Airport serves as a crucial link connecting Pueblo, the Arkansas River Valley, and southeastern Colorado, thereby facilitating regional connectivity and fostering economic development.

Top Activities



Flight
Training



Military
Activities



Commercial
Service



Corporate/
Business
Activity



Air
Cargo



Economic Impacts of Pueblo Memorial (PUB)

Pueblo Memorial is one of 66 public use airports that contribute to the State's aviation economic impact. To understand how PUB and other airports support economic activity, the Colorado Department of Transportation (CDOT) Division of Aeronautics undertook the 2025 Colorado Aviation Economic Impact Study (CEIS). The study determined that PUB generated the below total economic activity in 2023. Of the \$226.1 million of total business revenues generated by PUB, \$218.4 million were generated by on-airport activities and \$7.7 million generated by visitor spending.¹



838
total jobs



\$60.8M
total payroll



\$118.5M
total value
added



\$226.1M

total business revenues

¹ Totals may not sum due to rounding





2025 Colorado Aviation ECONOMIC IMPACT STUDY



Direct Impacts



Airport
Administration



Airport
Tenants



Capital
Improvements



Commercial Visitor
Spending



General Aviation
Visitor Spending



Multiplier Effects

Supplier Sales and Income Re-spending



Total Impacts



Jobs



Payroll



Value
Added



Business
Revenues

What is Economic Impact?

Two types of economic impacts are generated as a result of airport activity: Direct Impacts and Multiplier Effects (supplier sales and income re-spending). Direct impacts come from the activities of the airport administration, on-airport tenants, capital improvement spending, and spending by visitors arriving on commercial and general aviation aircraft. Multiplier effects are generated when portions of direct revenues are used to purchase goods and services from Colorado businesses (supplier sales), and when income earned by workers in airport-supported jobs is spent at Colorado businesses (income re-spending). Total Impacts represent the summation of the direct impacts, supplier sales, and income re-spending effects for the state.

Economic Impact Measures

Economic Impacts are communicated by the total jobs, payroll, value added, and business revenues generated by each airport. These are defined as:



Jobs

Total number of people employed, both full-time and part-time.



Payroll

Total employment compensation, including wages, benefits, and taxes paid on behalf of employees.



Value Added

Total contribution to the Gross State Product. It includes all payroll, profits, and business taxes paid.



Business Revenues

Total expenditures for airport administration, capital projects and tenant sales of goods and services, as well as visitor spending in Colorado's hospitality-related sectors. Also referred to as "output," "sales," or "economic activity/impact."

Statewide Aviation Economic Impacts

Colorado's 66 public use airports range from small GA airports to a major international airline hub, all of which contribute to the state's economy. The impacts of on-airport activities and visitor spending associated with each airport, combined with the statewide impacts of off-airport air cargo operations, helped Colorado's aviation system generate \$68.9 billion in total economic activity (business revenues) in 2023.

 **\$68.9B**
total business revenues


348,466
total jobs


\$23.5B
total payroll


\$40.3B
total value added

For more information on the Colorado Aviation Economic Impact Study, please visit our webpage at <https://www.coloradoaviationsystem.com/>



2025 Colorado Aviation
Economic Impact Study

Pueblo Memorial Airport

Work Session Update

Greg Pedroza

Director of Aviation





Work Session Update Dec 22, 2025

- ▶ Project: Terminal Expansion, Interior and Exterior Renovations, ADA Accessibility, Safety and Improved Passenger Experience
- ▶ Why Now?

Project began in 2022



ARPA and CARES Act Grant
Funding for Design

Shovel Ready project
completed in spring of 2023

Cost \$362,288.40.

Established Project AP2203

Project Overview

Existing Conditions:



Project Overview

Existing Conditions:



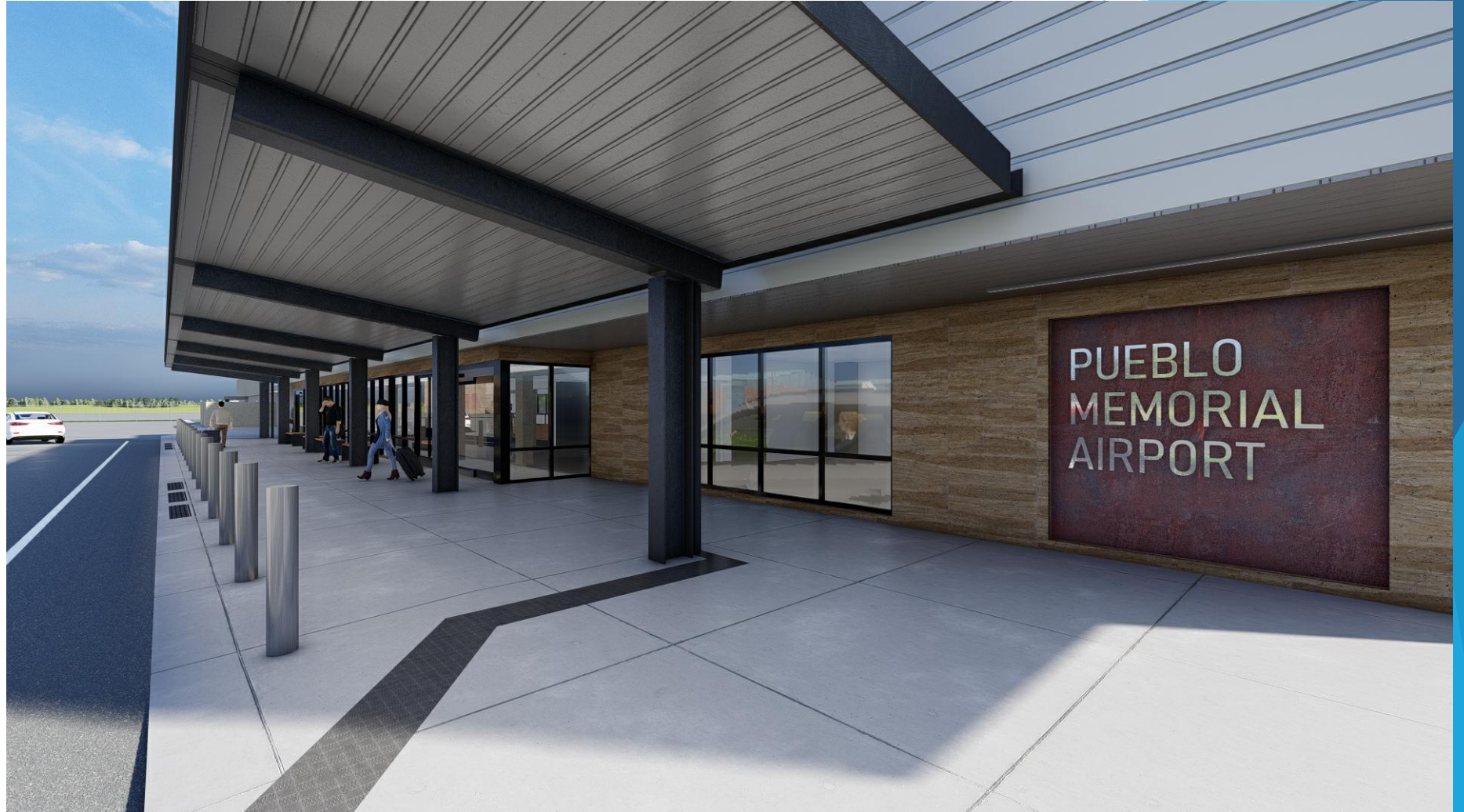
Project Overview

Existing Conditions:



Project Overview

Proposed Update:
Terminal Front



Project Overview

Proposed Upgrade: Terminal Front



Project Overview



Proposed Upgrades: Airside



Project Overview

Proposed Upgrades: Concourse



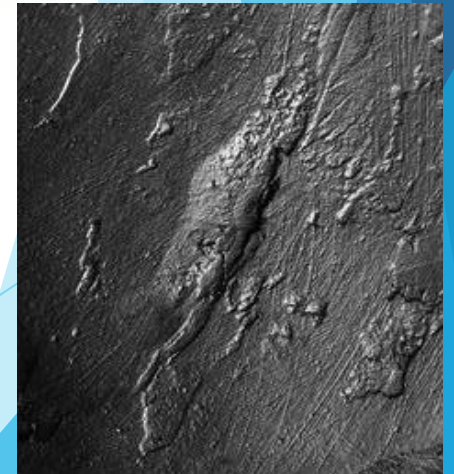
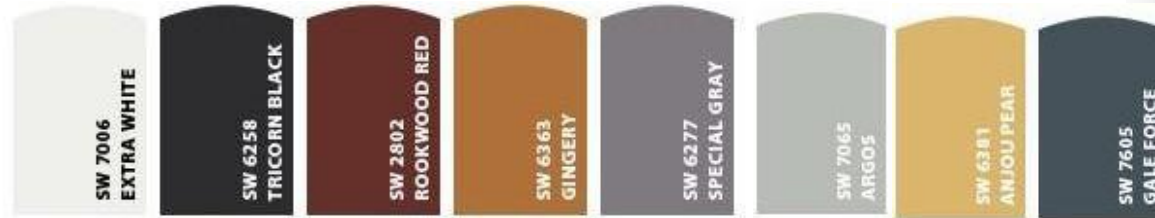
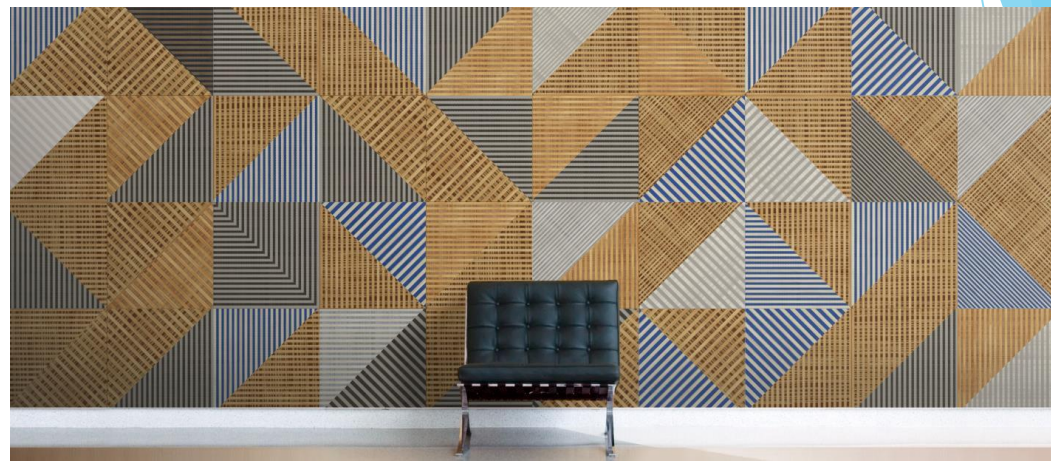
Project Overview

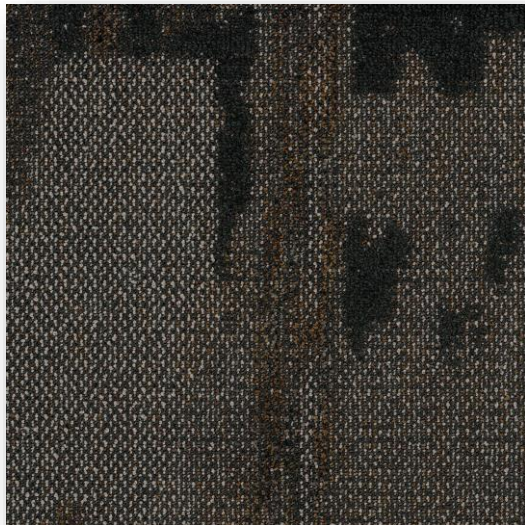
Proposed Upgrades: Interior Terminal













Tall Tables w/ Chargers
Bar Stools



Bench



Bench Interior



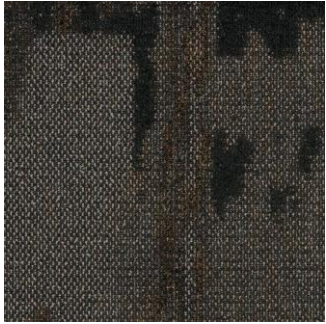
Exterior Benches



General Beam Seating w/
Chargers

- ▶ Proposed Upgrades:
- ▶ Interior Terminal

1. New carpet



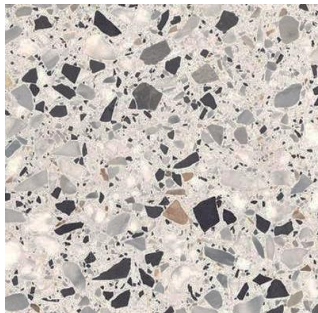
2. Existing tile



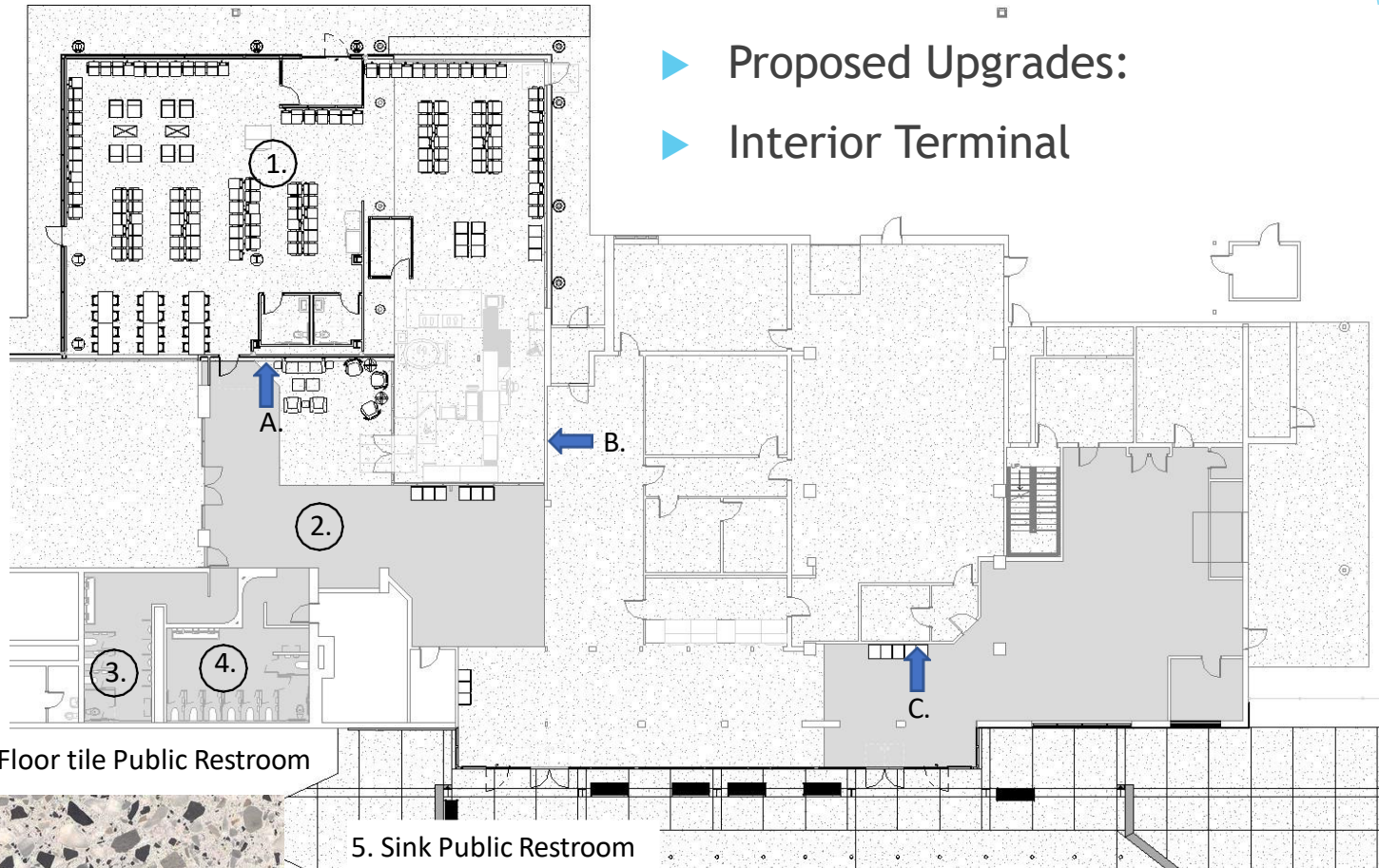
3. New Restroom tile



4. Floor tile Public Restroom



5. Sink Public Restroom



A. Accent Wall



B. Accent Wall



C. Accent Wall



Project Overview: Additional Items in Scope

- ▶ Safety Concerns:
- ▶ Fire Suppression
- ▶ Security Access Points
- ▶ Foundation Repair



So, How Do We Get Here?



2 Ordinances for 1st
reading Dec 22, 2025

Total Project Construction
Cost of approx. \$6 million
\$1.7 million from CI2426
\$4.28 million from ½ cent
sales tax

Total Ask accounts for 10%
Contingency and Project
Administration to include
100% Architectural
completion, permitting,
and Bid documents.

Conclusion:



Ordinance for 1st reading
tonight

Economic Impact

Any Questions?