



**CITY COUNCIL EXECUTIVE COMMITTEE MEETING
CITY COUNCIL CHAMBERS, THIRD FLOOR, CITY HALL,
#1 CITY HALL PLACE, PUEBLO, COLORADO 81003.**

**MONDAY, MARCH 20, 2023
5:30 PM**

Individuals Requiring Special Accommodations Should Notify the City's ADA Coordinator at (719) 553-2295 by Noon on the Friday Preceding the Meeting.

Executive Committee meetings are special meetings of the City Council and are informal Council meetings for the purpose of receiving information and discussion among Council Members; no official action is taken at such meetings. The public is invited to attend, but public comment is generally not received unless otherwise noted.

Agenda

CALL TO ORDER

PRESENTATIONS

- | | |
|---|-----------|
| A. LOBBYIST UPDATE | 5:30 p.m. |
| Gil Romero - Lobbyist - Capitol Success Group | |
| 15 minute presentation | |
| B. CITY UPDATE | 5:35 p.m. |
| Laura Solano, Chief of Staff | |
| 5 minute presentation | |

PUBLIC HEARING REGARDING PEOPLE EXPERIENCING HOMELESSNESS

- | | |
|---|-----------|
| A. PUBLIC FORUM | 5:50 p.m. |
| Public Comment | |
| 60 minute presentation | |
| B. PUEBLO RESCUE MISSION | 6:50 p.m. |
| Melanie Rapier - Executive Director | |
| 10 minute presentation | |
| C. HEALTH SOLUTIONS | 7:05 p.m. |
| Heather Hankins - Chief Operations/Clinical Officer | |
| Teah Miller - VP of Specialty Services | |
| 10 minute presentation | |
| D. TEAM UP TO CLEAN UP | 7:20 p.m. |
| Steven Meier, Director of Parks and Recreation | |
| Barbara Alphin - Trash Removal Coordinator | |

10 minute presentation

E. PUEBLO CODE ENFORCEMENT

7:35 p.m.

Karen Willson - Code Enforcement Manager

10 minute presentation

F. PUEBLO POLICE DEPARTMENT

7:50 p.m.

Chris Noeller, Chief of Police

10 minute presentation

ADJOURNMENT

The background features a large, solid red circle on the left side. To the right of the circle, there are grey, angular architectural structures with horizontal lines, resembling a modern building facade. The overall composition is abstract and geometric.

PUEBLO RESCUE MISSION



SHELTER
SERVICES/PROGRAMMING
ADMISSION/CAPACITY
SUMMARY



SERVICES & PROGRAMMING

3

EXAMINING THE ROOTS OF HOMELESSNESS TO CREATE THE STEP BACK IN PROGRAM

- ▶ 1. Substance Use
- ▶ 2. Mental Illness
- ▶ 3. Poor Financial Management (Generational Poverty)

STEP BACK IN PROGRAM



Physical Wellness



Mental Wellness



Addiction/Recovery



Financial Stewardship



Civic Responsibility



Community Conscious



Transactional Recognition



Social Engagement

STEP BACK IN PROGRAM-GROUPS

- ▶ MONDAY PM- STRATEGY
- ▶ TUESDAY - ART/MUSIC THERAPY
- ▶ TUESDAY PM-RISE FINANCIAL MANAGEMENT
- ▶ WEDNESDAY AM- TAI CHI
- ▶ WEDNESDAY PM- CONNECTIONS (CBT)
- ▶ WEDNESDAY PM- MISSION RECOVERY
- ▶ THURSDAY AM- MINDFULNESS MEDITATION
- ▶ FRIDAY– DBT GROUP (IMPULSE CONTROL/REGULATION OF EMOTIONS)
- ▶ FRIDAY PM- MOVIE NIGHT/DISCUSSION
- ▶ SATURDAY– BIBLE STUDY
- ▶ SATURDAY- GAME NIGHT
- ▶ SUNDAY- OPEN AA MEETING

FIRST STOP PROGRAM

(LOW BARRIER SHELTER SERVICES)

#1

**Sheltering
begins at 9
PM every
night.**

#2

**Search of
person &
possessions**

Contraband, to
include: weapons
illicit drugs, alcohol,
marijuana,
needles, and
prescriptions are
surrendered and
locked in security
cabinet until 7AM
departure.

#3

**Clients are
provided a
bed, linens,
storage of
2 bags,
snacks,
water,
juice,
coffee**

#4

**Clients
exited @
7am- Later
if inclement
weather is
present**

#5

**Clients
return at
9pm- First
come first
serve for
emergency
sheltering**

OCCUPANCY & CAPACITY

60 Male Beds

35 Female Beds

9:00AM-4:00 PM Dorms Closed-Admin Staff only

4:00 PM- Residents Re-enter

4:30 PM Outreach Meal

5:00 PM Resident Meal

9:00 PM- FIRST STOP CLIENTS(Emergency Shelter Intakes)

10:00 PM Curfew (All Clients)

**PUEBLO RESCUE MISSION
2023- OUTREACH SATURDAYS
@ 4:30 PM**

**HOT MEALS, TAKE AWAY FOOD BAGS, SNACKS, ALL
CLOTHING INCLUDING COATS, HATS, GLOVES, SOCKS,
SHOES, UNDERGARMENTS, HYGIENE, GROOMING PRODUCTS,
FEMALE HYGIENE PRODUCTS AND MORE**

**BACKPACKS, DUFFLE BAGS, BEDDING, SLEEPING BAGS,
TENTS AND OTHER NEEDED ITEMS MAY ALSO BE
AVAILABLE**

**WE WANT TO BE A SAFE HELPING
HAND TO ALL IN NEED**



**EVERY SATURDAY @
728 W. 4TH STREET-PARKING LOT
CALL THE MISSION FOR DETAILS @
(719) 924-8413**

20-40 clients every Saturday 3-5 PM

1/7/23- 67 Backpacks were handed out

Average of 6-7 community volunteers
participate in Outreach Saturdays each week

Items Offered Weekly: clothing, shoes, sleeping
bags, tents, hand warmers, gloves, hats, socks,
blankets, Duffel bags/backpacks,
undergarments, personal hygiene, OTC
medication, take away meal bags with ready
to eat meal and water, registration for PCHC
Health care enrollment, haircuts, distribution of
Narcan, completion of VISPADT's.

SUMMARY OF SHELTER CLIENT OPTIONS

Step Back In

- ▶ Assigned Case Manager
- ▶ Assigned Bunk
- ▶ Assigned Locker
- ▶ Assigned Snack/Food Storage
- ▶ Employment Supports/Resources
- ▶ Mental Health/Addiction Recovery/Wellness Programming
- ▶ Clothing
- ▶ Hygiene

First Stop Program-9PM

- ▶ Unassigned bed/bunk- First come first served (capacity driven)
- ▶ Storage overnight for 2 bags
- ▶ Snacks, coffee



Heather Hankins, Chief Operations & Clinical Officer
Teah Miller, VP of Specialty Services

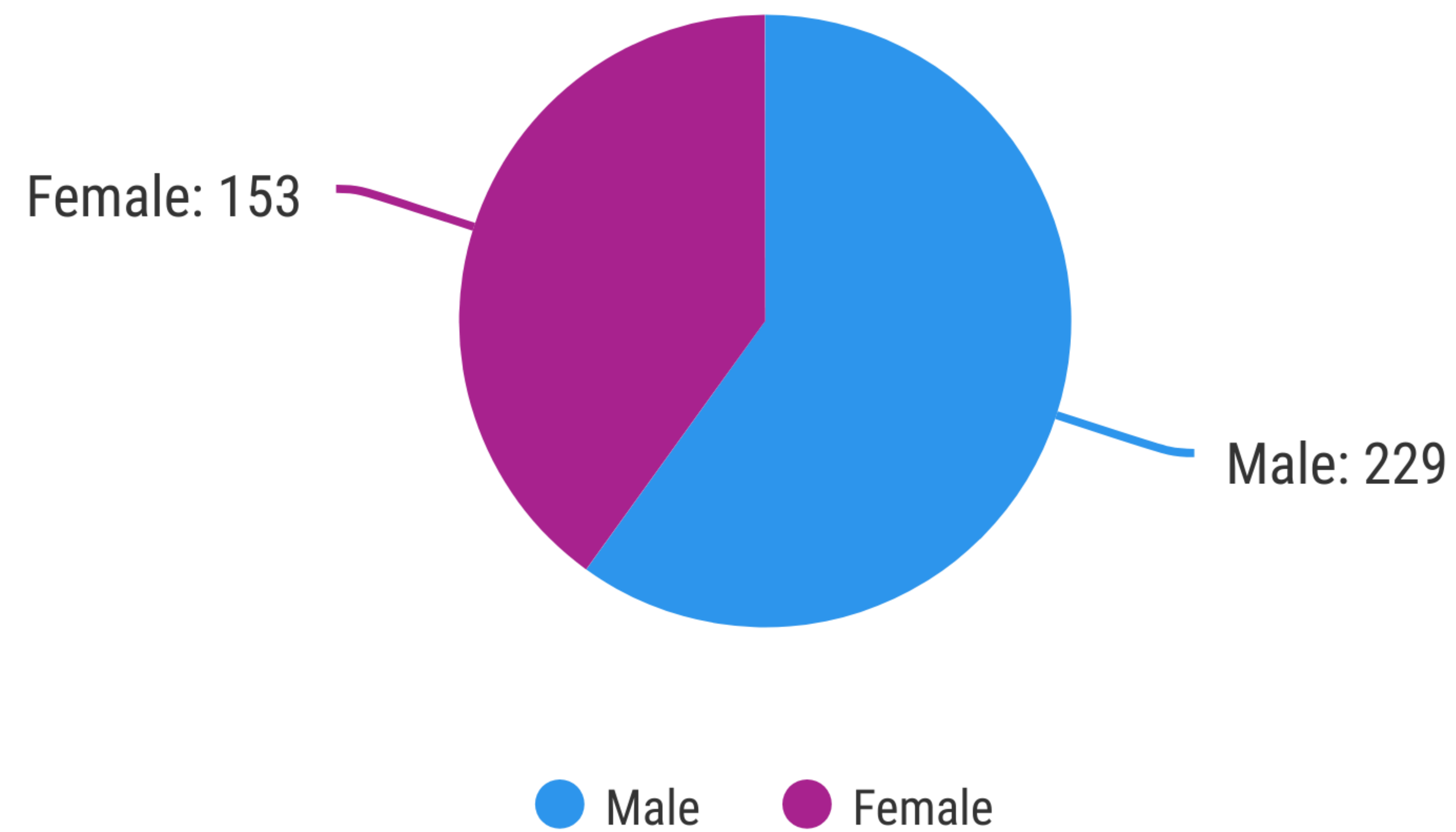




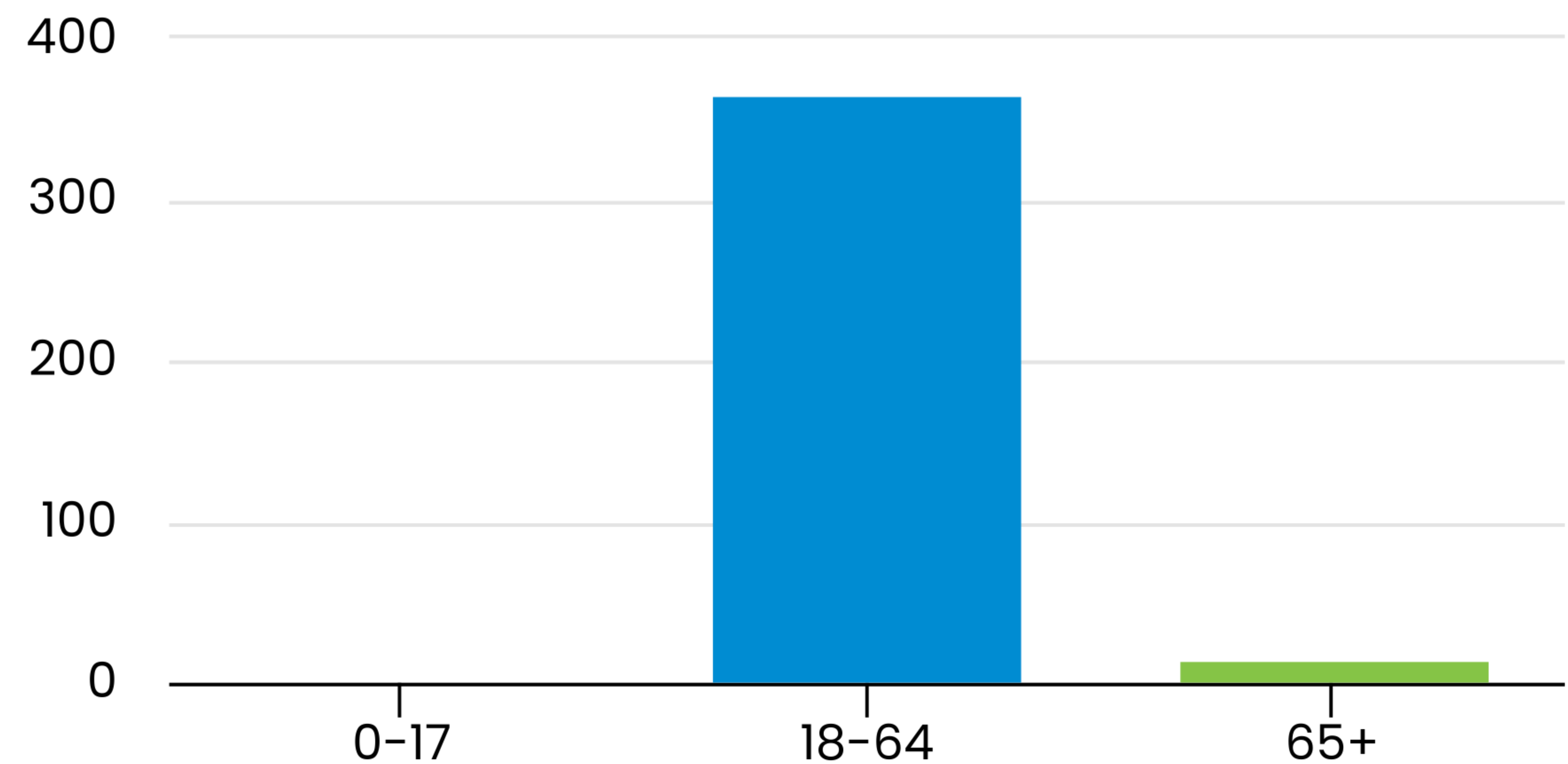
382 Unhoused Individuals Served

January 1, 2022 - Current Date

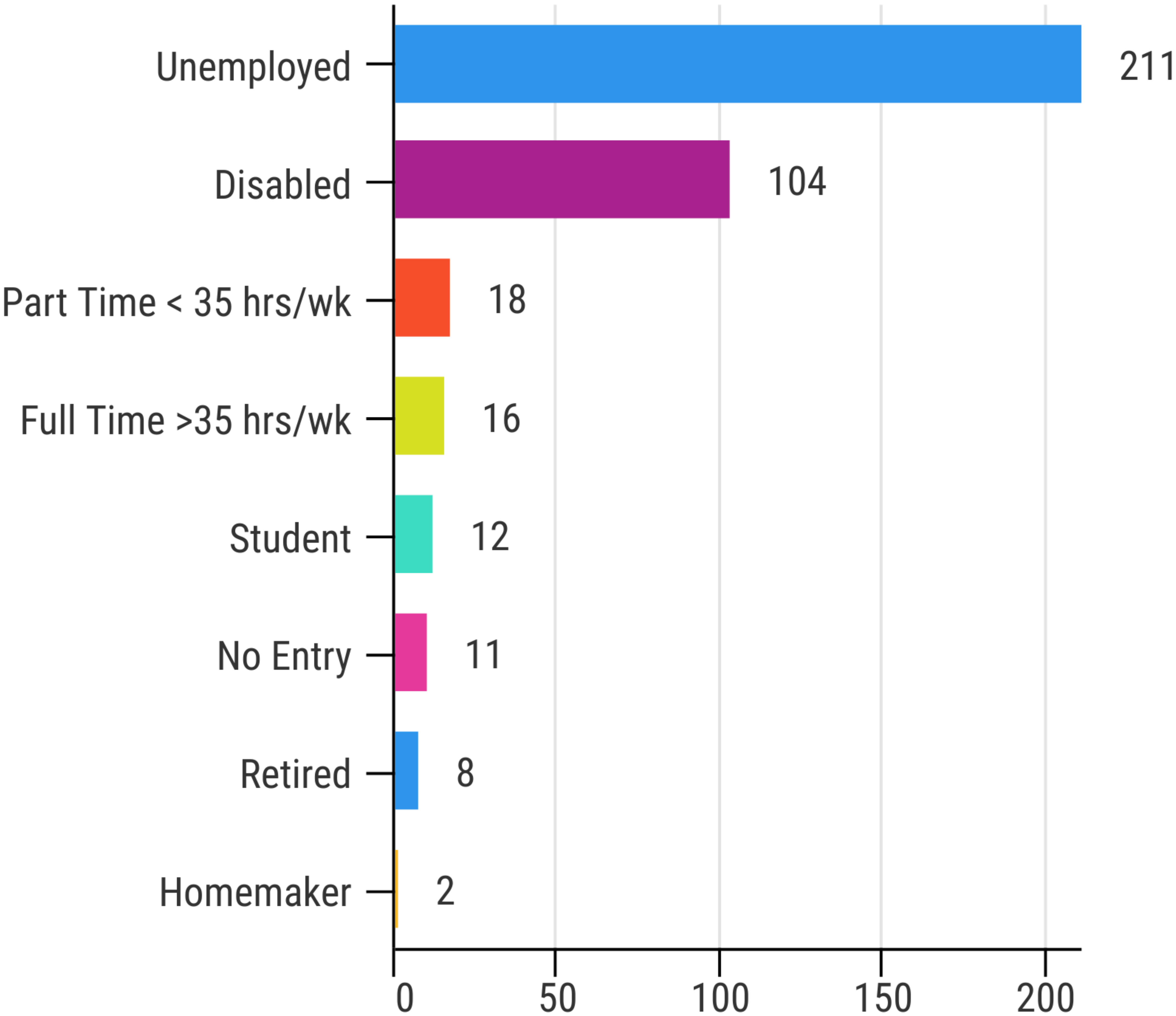
Gender



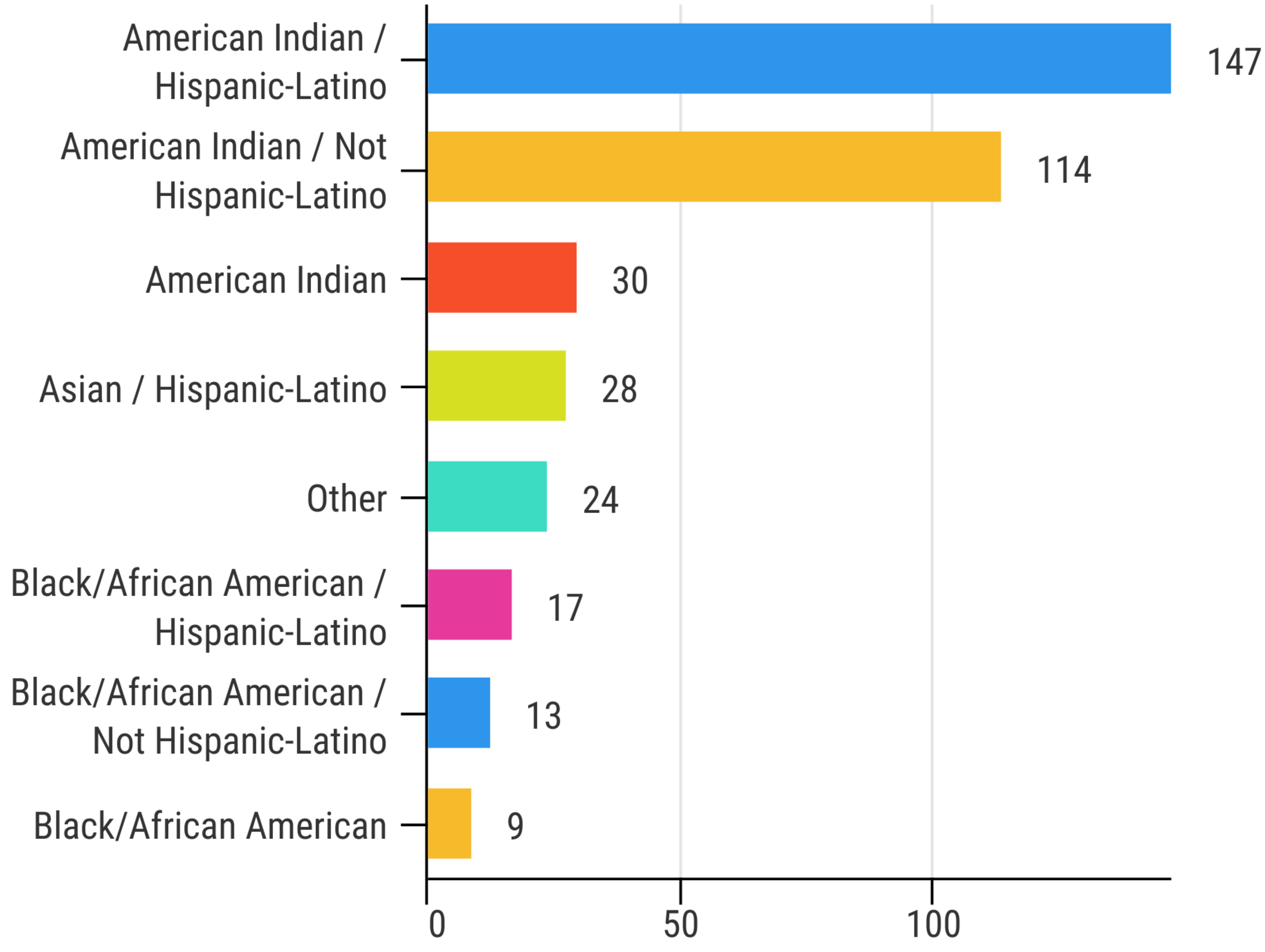
Age Group



Employment Status



Race/Ethnicity





Crisis & Early Intervention Services



Crisis Intervention Team



Mobile Early Intervention
Services



Crisis Living Room



CIT - Crisis Intervention Team
Team

Co-Responder Program



Access Points & Housing Resources

Community Access

Health Solutions

Pueblo Community Health Center

Southern Colorado Harm Reduction
Reduction

Pueblo Sheriff Re-entry JBBS

Posada

Veteran Serving Provider

Volunteers of America

Veterans Affairs

Rocky Mountain Human Services

Domestic Violence Victim Serving Provider

MARIPOSA (YWCA)

A photograph of a window with bright blue shutters on a weathered wooden wall. The window is white-framed and has multiple panes. The shutters are open, revealing the window. The wall is made of horizontal wooden planks, some of which are painted blue to match the shutters. The overall scene suggests a rustic or coastal setting.

Coordinated Entry

- Assessment System to access housing resources in our community
- Completed through a vulnerability index process
- Individuals are entered into the Homeless Management Information System (HMIS)
- Case Conferenced weekly
- Matched with housing resources
- Navigation support to lease up



Continue to offer the current service lines available to the community



Collaboration with community stakeholders to address the needs in a holistic manner



Apply for startup grants to create outreach programs
(FAMILIA Response Team)



High Priority Funding - Continued funding is essential; Medicaid dollars cannot maintain many of these programs.



Health Solutions Moving Forward

Homelessness cannot be solved linearly. The Solution is a multi-systemic approach.

A Multi-Faceted Approach

- Increase Affordable Housing
- Provide Supportive services such as mental health, medical care, substance abuse treatment
- Prevention Strategies (Financial Counseling, rent assistance)
- Job Training and Opportunities
- Address root causes to prevent homelessness in the first place
- Collaboration between: government agencies, non-profits, community, law enforcement, housing etc.
- Secure Funding to support outreach and engagement



FAMILIA

Response Team

Fostering A Meaningful Impact on Lives
& Increasing Assistance



2 Teams :
EMT
Behavioral Health
Clinician
Peer Support
Specialist.



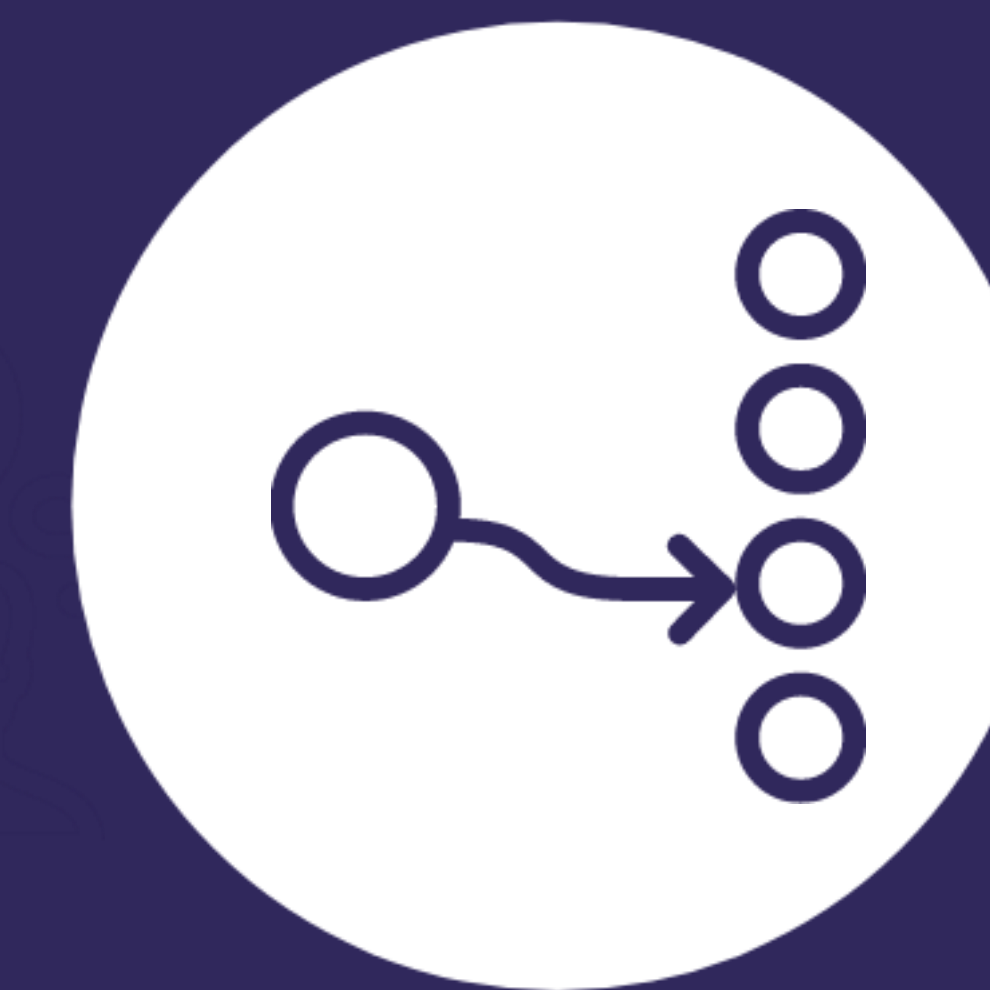
Calls will come
through dispatch
once determined an
an officer does not
need to
respond, FAMILIA
will respond.



Collaborative effort
effort between
many Community
Community
Stakeholders.



Respond to
individuals
experiencing distress
distress related to
mental health issues,
issues, poverty,
homelessness, and
substance abuse.



low-risk calls where
individuals are not in
imminent risk, provides
BH assessment/triage,
crisis intervention,
de-escalation,
transportation and
resource connection for
community members in
need.



Questions?

Contact Information

- www.Health.Solutions
- 719-545-2746
- Heather Hankins, Heatherh@health.solutions
- Teah Miller, Teahm@health.solutions





Trash Removal Program

PARKS AND RECREATION DEPARTMENT

Steven Meier, Director

Barbara Alphin, Trash Removal Coordinator



“Team Up to Clean Up” Program

(Also known as ARPA Neighborhood Cleanup Projects)

Goal - Build strong, healthy communities by removing trash, garbage, and debris from neighborhoods located in Qualified Census Tracts (QCT) of the City.

- Hired one (1) full-time Trash Removal Coordinator and 8 to 10 temporary/part-time workers.
- Hire homeless individuals once a “Day Labor Staffing Service” is contracted with the City. RFPs were received last week and staff is in the process of evaluating them.
- Equipment - purchase 1 dump trailer, order three (3) pickup trucks (*late Spring*), and trash truck (*September*).
- Trash Summary - In a span of 20 days, picked up 13 tons of trash, 146 tires, 1816 needles, 89 shopping carts.



**Westbound
Highway 50
Bypass**

12th & Amarillo





26th & Dillon

26th & Dillon





1st to 4th on Erie



Pride Park 13th & Francisco



Pride Park 13th & Francisco





Benedict Park





High Wind Day

Fountain Creek & 26th





Fountain Creek

Fountain Creek



Fountain Creek



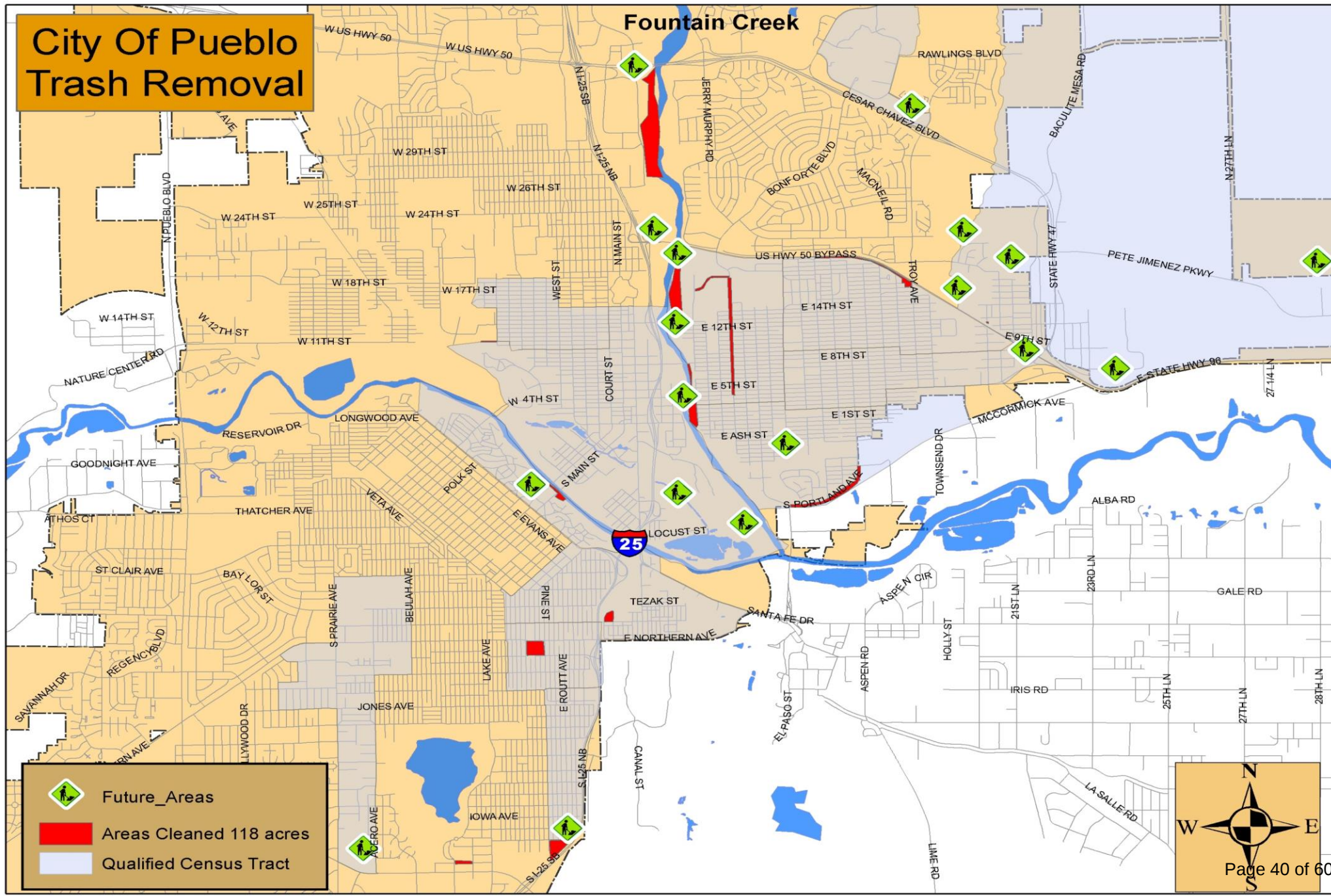
Fountain Creek





THE TEAM

City Of Pueblo Trash Removal



What type of collaboration to help improve the trash clean-up program?

- Close vehicle access to areas along rivers
 - Help with partnerships

Questions?

Code Enforcement and Police Hours dedicated to cleanup of homeless encampments:

	Code Enforcement manpower hours	Police manpower hours
2017	304	76
2018	270	72
2019	390	74
2020	220	48
2021	360	48
2022	548.50	282
2023	125.5	33.5

These totals are for only the projects that were worked together with patrol. Other entities such as public works and storm water were involved in some of these and their hours are not accounted for here.



Areas cleaned 2022

- 01/27/22 Patti Ln
- 04/01/22 Hwy 50 Bypass/Norwood
- 04/16/22 500 Blk Bellevue
- 05/11/22 Lowes-North behind
- 05/24/22 Dillon/26th
- 07/27/22 Kmart-North
- 07/28/22 Hwy 50 Bypass/Hudson
- 07/28/22 Pueblo Mall Blvd/Hwy 47
- 09/16/22 700 Blk Fortino Blvd
- 10/03/22 Hwy 47/I-25
- 10/10/22 Hwy 47/I-25
- 10/12/22 Hwy 47/Pueblo Mall Blvd
- 10/17/22-11/10/22 Hwy 47/I-25/N Elizabeth (5 dates)



Areas cleaned 2023

- 01/19/23 Northern Ave Bridge
- 01/23/23 Union Avenue Bridge/Union Depot
- 02/14/23 Albertsons North behind
- 02/14/23 Advanced Auto Hwy 50 behind
- 02/14/23 Dillon/Eagleridge
- 03/02/23 Prairie Ave-behind historical society building
- 03/02/23 W 7th St across from Soup kitchen
- 03/03/23 1600 Blk Acero Ave alley



Monday, January 23, 2023 08:39:51



Monday, January 23, 2023 08:41:49



January 23, 2023 08:39:55



Monday, January 23, 2023 09:22:33



Monday, January 23, 2023 08:42:05



Monday, January 23, 2023 09:47:37



Monday, January 23, 2023 09:47:45



Monday, January 23, 2023 10:18:28

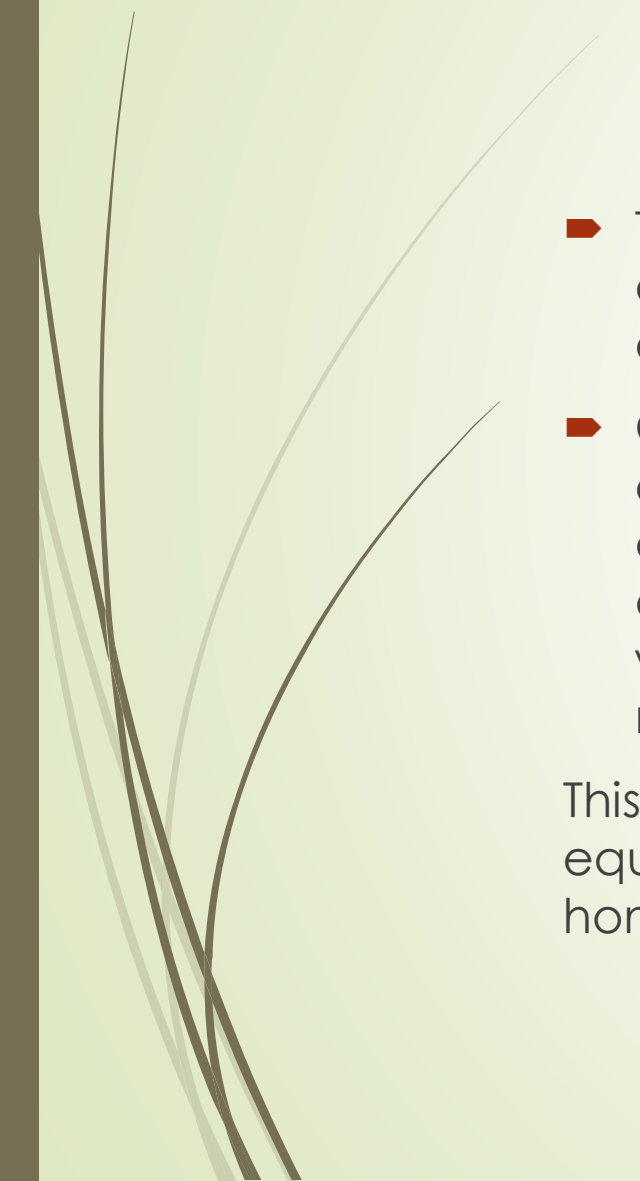
Moving forward

- ▶ 2023 Project with DICE Team
 - ▶ Weekly-1 day per week cleanup of start up camps
 - ▶ Weekly-1 day per week Pickup of shopping carts and reach out to retailers for pickup
 - ▶ 96 carts recovered so far/70 returned to stores where they came from





Resources



- To date, Code Enforcement has only the resources given for their regular enforcement duties. There has been no extra allocation of funds, equipment or people to handle the problem.
- Code Enforcement has 8 part time cleanup crew members to perform enforcement cleanup that results in liens on properties for failure to cleanup after owners are notified. The cleanup of litter from homeless camps is an added duty to an already overtaxed team, and work that has very long wait times due to the large number of violations throughout neighborhoods.

This issue is a multifaceted issue and cleanup requires police, cleanup people, equipment, dumpsters, and most of all somewhere to send those experiencing homelessness.



Homelessness

Pueblo Police Department
Chief Chris Noeller



Police Encounters

It is important to note we have not historically tracked our contacts with individuals in our community based on their housed status.

However, a check for calls where the call notes indicate homelessness as a status revealed:

- Calls that homelessness was described by the RP account for 2% of our calls from January to March 14, 2023.
- The nature of these calls in order of most common are:
 - Unwanted parties
 - Burglary – squatting, entering vacant properties
 - Trespass/Loitering
 - Disturbances – Most commonly at convenience stores
 - Theft from merchant – commonly at convenience stores
 - Illegal Burn
 - Wildfires



DICE

- As part of their role, the DICE Team takes the lead in handling the crimes most commonly associated with homelessness as shown on the previous slide.
- They also assist with homeless outreach as will be discussed in the Code Enforcement presentation.
- So far this year, the DICE Team has accomplished the following:
 - Contacts – 1,226
 - Warrant Arrests – 191
 - Citations – 189
 - Trespass Notices – 341
 - PR Bonds – 37
 - Merchandise Recovered - \$29,932.23
 - COP Calls – 181
 - Meth Seizures – 16.99 grams
 - Fentanyl Seized – 26 pills
 - Recovered MVT – 2
 - Recovered Firearms – 8

LEAD Program

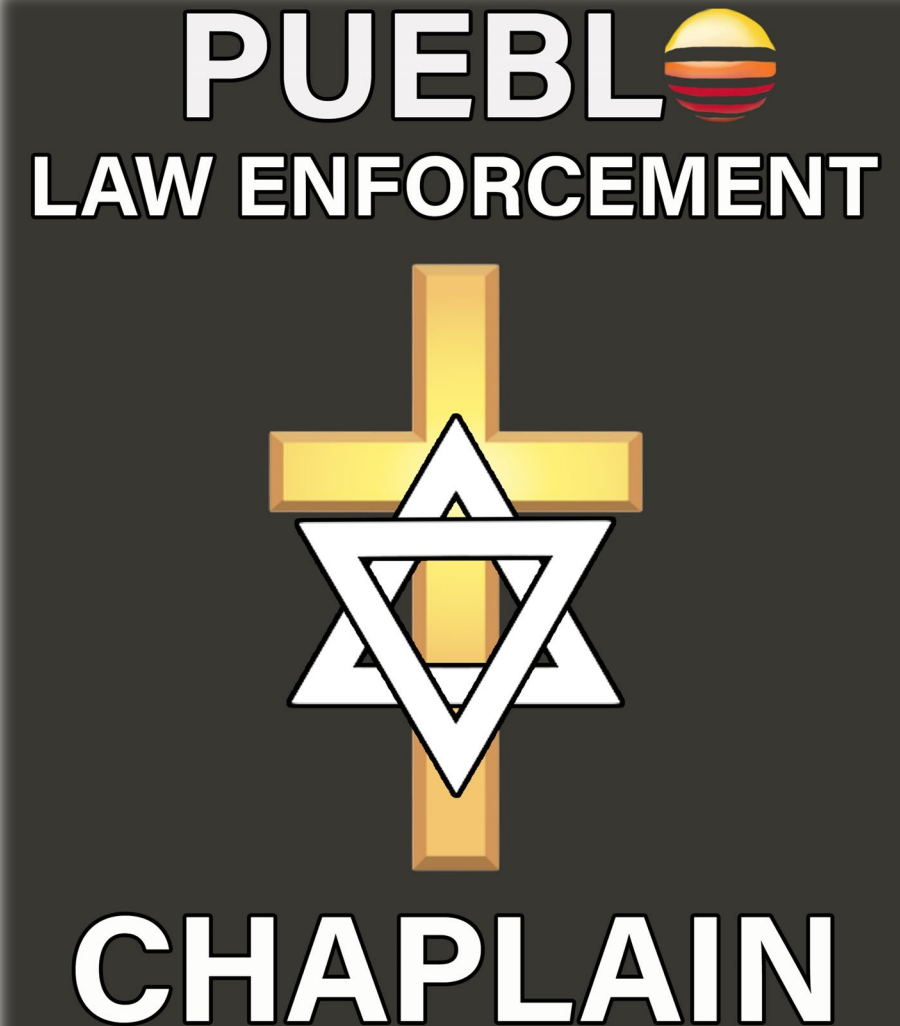
- The LEAD program has been in place in our community since 2018.
- LEAD is pre-arrest diversion for low quantity (less than 4 grams) of an opioid substance.
- This is a harm reduction modeled program.
- Crossroads leads the program from a case management perspective and it is supervised by Project Manager Christine Zeitvogel who is with the Pueblo County Government.
- Officers who contact persons meeting the criteria for diversion contact a LEAD Case Manager through Crossroads and they will respond to the scene and transport the person to their office and get an initial intake done and then arrange resources and case management efforts.
- There is also the ability to make social referrals. When our officers contact someone who is not in possession of drugs, they can be referred to this program as well.

LEAD Program

- Overview
 - 258 enrolled
 - 161 females, 97 males
 - 225 identified as White, 10 Black, 13 Native American, 3 multi-racial, 7 declined
 - 126 identify as Hispanic, 72 non-Hispanic, 1 both, 59 did not provide info
- LE Referrals (PPD and PCSO)
 - 62 enrolled
 - 30 female, 32 male
 - 58 ID as White, 1 Black, 2 Native American, 1 declined
 - 30 ID as Hispanic, 24 non-Hispanic, 8 did not provide info

Police Chaplains

- The Chaplains Corp does not receive City or department funds from any line items, they are a completely self-sustained volunteer arm of our department.
- The Pueblo Police Chaplains Corp has conducted fund raising efforts for a variety of purposes, one of those purposes has been to purchase things like bus tickets for homeless individuals desiring to return to their families in other locations.
- It is important to note that this is not the Chaplains Corps principal responsibility or purpose nor are the Chaplains City employees.



Police Chaplains

In 2022, as part of the Chaplain's fund raising efforts, they were able to purchase tickets for 28 travelers at a cost of \$4,400.

Because of the very limited funds they have access to, they do not entertain requests for services from walk-ins or requests that do not come from a department member.

The bus service provider in Pueblo requires the Chaplains to purchase all tickets on a personal credit card and then give the traveler a QR code so they can board the bus. The use of their personal credit cards for this purpose clearly creates some obstacles.

Police Chaplains

Pueblo County Commissioners gave some money in approximately 2016 but that money was expended.

In September of 2019 Council approved \$25,000 for bus tickets. The money was received by Chaplains in January of 2020.

The money was expended by July of 2021.

No further funds for this program have been received from the City.

The Chaplains are not set up to be a 24-hour service or clearing house for bus rides and perhaps another entity should oversee these efforts such as one of our non-profit partners.

Collaboration is Key!!

- Homelessness is not a crime. However, criminal behaviors often accompany homelessness.
- We need to continue our strong working relationship with organizations like the Continuum of Care (CoC) and other non-profits and must be able to participate in discussions on this topic.
- At International Association of Chiefs of Police Convention, I heard presentations that involve a strong relationship with the local police department and their community's local Continuum of Care working together.
- While the needs of the homeless are not related to law enforcement or criminal justice in most cases, we are the ones who are called to handle the issue when there is a disconnect between resources and those in need.
- We as a community need to come together and find ways to address the underlying causes of homelessness in our community. Doing so allows law enforcement to address actual crime.

Future Needs

- STAR/Mental Health
 - Continuing to move forward to establish a program like Denver STAR would be another important step.
 - Data indicates approx. 3% of our calls for service could be diverted to a program like STAR and not require a Law Enforcement response. This may sound small, but these calls often take a great amount of time to handle.
 - We are still collating data and should have numbers from Feb 1 – Mid-March soon to disseminate to the Mayor.
 - Collaborative grant with Health Solutions for this type of program is in process, due May 1st